



1  
00:00:05,990 --> 00:00:03,030  
whether you're joining us here in

2  
00:00:08,070 --> 00:00:06,000  
beautiful colorado springs or virtually

3  
00:00:09,830 --> 00:00:08,080  
welcome and thank you so much for

4  
00:00:11,910 --> 00:00:09,840  
joining us for today's panel titled

5  
00:00:13,190 --> 00:00:11,920  
artemis and industry building the space

6  
00:00:15,509 --> 00:00:13,200  
economy

7  
00:00:17,990 --> 00:00:15,519  
i am joined by a stellar group of nasa

8  
00:00:19,750 --> 00:00:18,000  
leaders for today's discussion

9  
00:00:21,510 --> 00:00:19,760  
we have jim free

10  
00:00:22,950 --> 00:00:21,520  
head of nasa exploration systems

11  
00:00:25,509 --> 00:00:22,960  
development

12  
00:00:27,750 --> 00:00:25,519  
ken bowsox who together with kathy

13  
00:00:29,589 --> 00:00:27,760

leaders leads the space operations

14

00:00:33,190 --> 00:00:29,599

mission directorate

15

00:00:35,270 --> 00:00:33,200

dr thomas cerbukin head of nasa science

16

00:00:37,110 --> 00:00:35,280

and jim reuter head of nasa space

17

00:00:39,590 --> 00:00:37,120

technology

18

00:00:41,190 --> 00:00:39,600

now before we dive into our more focused

19

00:00:42,830 --> 00:00:41,200

artemis topic

20

00:00:45,350 --> 00:00:42,840

on the space economy and industry

21

00:00:47,110 --> 00:00:45,360

partnerships i'd like to provide a brief

22

00:00:49,590 --> 00:00:47,120

overview to ensure that our wonderful

23

00:00:51,270 --> 00:00:49,600

audience has all the fundamentals

24

00:00:53,670 --> 00:00:51,280

after that i'll transition it to each of

25

00:00:56,709 --> 00:00:53,680

our panelists for initial remarks so

26  
00:00:58,950 --> 00:00:56,719  
with that let's go ahead and get started

27  
00:00:59,990 --> 00:00:58,960  
artemis is nasa's lunar exploration

28  
00:01:01,910 --> 00:01:00,000  
program

29  
00:01:04,310 --> 00:01:01,920  
and it's important to understand that

30  
00:01:05,990 --> 00:01:04,320  
artemis isn't just one mission it's

31  
00:01:08,550 --> 00:01:06,000  
actually a series of increasingly

32  
00:01:10,390 --> 00:01:08,560  
complex missions paving the way for

33  
00:01:12,070 --> 00:01:10,400  
lunar surface missions

34  
00:01:14,149 --> 00:01:12,080  
with the first woman and the first

35  
00:01:17,830 --> 00:01:14,159  
person of color as well as future

36  
00:01:19,910 --> 00:01:17,840  
missions to send astronauts to mars

37  
00:01:23,190 --> 00:01:19,920  
artemis will turn science fiction into

38  
00:01:24,870 --> 00:01:23,200

reality as we learn to live and work

39

00:01:26,710 --> 00:01:24,880

off-world

40

00:01:28,950 --> 00:01:26,720

there are several key elements to the

41

00:01:30,789 --> 00:01:28,960

artemis mission architecture

42

00:01:33,350 --> 00:01:30,799

artemis uses the space launch systems

43

00:01:35,429 --> 00:01:33,360

rocket which is the largest ever built

44

00:01:38,069 --> 00:01:35,439

the orion crew spacecraft

45

00:01:40,069 --> 00:01:38,079

a gateway spacecraft in lunar orbit

46

00:01:43,030 --> 00:01:40,079

and cutting edge exploration ground

47

00:01:44,950 --> 00:01:43,040

systems and astronaut landing systems

48

00:01:46,710 --> 00:01:44,960

and it's always important to talk about

49

00:01:49,350 --> 00:01:46,720

the why even in an audience of people

50

00:01:50,789 --> 00:01:49,360

who love space as much as we all do

51  
00:01:53,830 --> 00:01:50,799  
we're going back to the moon for

52  
00:01:55,830 --> 00:01:53,840  
scientific discovery economic benefits

53  
00:01:57,830 --> 00:01:55,840  
and inspiration

54  
00:01:59,749 --> 00:01:57,840  
for a new generation of explorers the

55  
00:02:01,350 --> 00:01:59,759  
artemis generation

56  
00:02:04,069 --> 00:02:01,360  
in collaboration with industry

57  
00:02:05,990 --> 00:02:04,079  
commercial and international partners

58  
00:02:09,029 --> 00:02:06,000  
we will establish the first long-term

59  
00:02:10,869 --> 00:02:09,039  
presence on the moon while maintaining

60  
00:02:13,430 --> 00:02:10,879  
american leadership and exploration we

61  
00:02:16,150 --> 00:02:13,440  
will build a global alliance and explore

62  
00:02:18,390 --> 00:02:16,160  
deep space for the benefit of all

63  
00:02:20,229 --> 00:02:18,400

humanity's historic return to the moon

64

00:02:21,589 --> 00:02:20,239

takes flight this year with the artemis

65

00:02:24,309 --> 00:02:21,599

one launch

66

00:02:26,470 --> 00:02:24,319

artemis one is an uncrewed flight test

67

00:02:28,150 --> 00:02:26,480

targeted for no earlier than late may

68

00:02:30,150 --> 00:02:28,160

which will allow nasa to check out

69

00:02:33,830 --> 00:02:30,160

rocket and spacecraft systems before

70

00:02:37,190 --> 00:02:33,840

they before crew fly aboard artemis ii

71

00:02:39,430 --> 00:02:37,200

artemis one uncrewed artemis ii crude

72

00:02:41,350 --> 00:02:39,440

and future uncrewed lander demonstration

73

00:02:43,110 --> 00:02:41,360

missions with spacex

74

00:02:45,990 --> 00:02:43,120

will precede the artemis iii mission

75

00:02:47,670 --> 00:02:46,000

when astronauts will land on the moon

76

00:02:50,390 --> 00:02:47,680

we'll use what we learn on and around

77

00:02:53,110 --> 00:02:50,400

the moon to take that next giant leap

78

00:02:55,350 --> 00:02:53,120

sending astronauts to mars

79

00:02:57,190 --> 00:02:55,360

with that i will conclude artemis 101 i

80

00:02:58,630 --> 00:02:57,200

hope that you're all still awake and

81

00:03:01,110 --> 00:02:58,640

turn it over to our nasa leaders

82

00:03:02,710 --> 00:03:01,120

beginning with jim free

83

00:03:05,830 --> 00:03:02,720

thanks lauren i feel like you just gave

84

00:03:07,589 --> 00:03:05,840

my talk so what lauren said um

85

00:03:10,390 --> 00:03:07,599

let's see uh thank you for the

86

00:03:13,589 --> 00:03:10,400

opportunity to be here with um my my

87

00:03:16,229 --> 00:03:13,599

nasa colleagues and uh i guess i'll just

88

00:03:17,589 --> 00:03:16,239

give a quick minute on artemis one since

89

00:03:19,990 --> 00:03:17,599

that seems to be the elephant in the

90

00:03:22,070 --> 00:03:20,000

room um

91

00:03:25,110 --> 00:03:22,080

it's been tremendous uh to watch the

92

00:03:28,309 --> 00:03:25,120

team i was at ksc till late yesterday

93

00:03:30,390 --> 00:03:28,319

and flew here last night and

94

00:03:31,830 --> 00:03:30,400

working through a lot of issues of

95

00:03:32,949 --> 00:03:31,840

bringing the vehicle together for the

96

00:03:35,190 --> 00:03:32,959

first time

97

00:03:37,589 --> 00:03:35,200

um dealing with interesting commodities

98

00:03:39,589 --> 00:03:37,599

and large quantities like lox and

99

00:03:41,589 --> 00:03:39,599

hydrogen learning about how all these

100

00:03:44,789 --> 00:03:41,599

systems come together so

101  
00:03:46,710 --> 00:03:44,799  
um the the the test yesterday

102  
00:03:48,550 --> 00:03:46,720  
we did get

103  
00:03:51,030 --> 00:03:48,560  
get some locks

104  
00:03:51,990 --> 00:03:51,040  
flow into the into the tank on the core

105  
00:03:53,910 --> 00:03:52,000  
stage

106  
00:03:56,390 --> 00:03:53,920  
and and that was all due to the team

107  
00:03:57,589 --> 00:03:56,400  
really figuring out real time what was

108  
00:03:58,949 --> 00:03:57,599  
happening

109  
00:04:01,350 --> 00:03:58,959  
on the vehicle

110  
00:04:02,070 --> 00:04:01,360  
adjusting and getting that that flowing

111  
00:04:04,309 --> 00:04:02,080  
so

112  
00:04:05,589 --> 00:04:04,319  
we didn't get through everything we want

113  
00:04:07,589 --> 00:04:05,599

wanted

114

00:04:09,830 --> 00:04:07,599

but certainly learned a great deal that

115

00:04:13,110 --> 00:04:09,840

we'll take into our next attempt

116

00:04:15,270 --> 00:04:13,120

we will follow axiom on the range

117

00:04:17,509 --> 00:04:15,280

pam talked about that cooperation that's

118

00:04:19,430 --> 00:04:17,519

that's another uh cooperation that we

119

00:04:22,390 --> 00:04:19,440

have we need to get the axiom mission

120

00:04:24,710 --> 00:04:22,400

done so we can get crew 4 and

121

00:04:26,950 --> 00:04:24,720

you know we waited for transporter 4 to

122

00:04:28,790 --> 00:04:26,960

launch on friday in order to do our

123

00:04:32,150 --> 00:04:28,800

tests so great

124

00:04:33,990 --> 00:04:32,160

i'll say synergies across there um

125

00:04:36,230 --> 00:04:34,000

you know there's a press conference

126

00:04:37,590 --> 00:04:36,240

later today with uh with some of the

127

00:04:39,830 --> 00:04:37,600

folks that kind of walk through a little

128

00:04:41,749 --> 00:04:39,840

bit more detail and they'll they'll give

129

00:04:43,189 --> 00:04:41,759

you our possibilities

130

00:04:45,030 --> 00:04:43,199

i'll address the other elephant in the

131

00:04:46,310 --> 00:04:45,040

room we are working on having launch

132

00:04:48,790 --> 00:04:46,320

commentary

133

00:04:50,629 --> 00:04:48,800

um i know that's been something that

134

00:04:52,390 --> 00:04:50,639

that folks really want and i understand

135

00:04:53,830 --> 00:04:52,400

that we're gonna we're working towards

136

00:04:56,310 --> 00:04:53,840

that for launch

137

00:04:59,749 --> 00:04:56,320

actively working it even even yesterday

138

00:05:02,070 --> 00:04:59,759

with our public affairs folks

139

00:05:04,469 --> 00:05:02,080

our mission is to work across

140

00:05:06,310 --> 00:05:04,479

all of nasa pam talked about that

141

00:05:08,870 --> 00:05:06,320

working all five mission directorates we

142

00:05:12,070 --> 00:05:08,880

obviously have a strong partnership with

143

00:05:14,629 --> 00:05:12,080

somb as we develop hardware and hand it

144

00:05:17,029 --> 00:05:14,639

over to them for operations

145

00:05:20,230 --> 00:05:17,039

our artemis architecture is built on

146

00:05:21,430 --> 00:05:20,240

science um to get science back

147

00:05:24,070 --> 00:05:21,440

i told

148

00:05:26,230 --> 00:05:24,080

our congressional folks the other day uh

149

00:05:29,029 --> 00:05:26,240

you know thomas opened the last sample

150

00:05:31,029 --> 00:05:29,039

from apollo a couple weeks ago so the

151  
00:05:32,790 --> 00:05:31,039  
pressure's on us now to get some more

152  
00:05:34,390 --> 00:05:32,800  
some more back

153  
00:05:37,909 --> 00:05:34,400  
and then obviously we work closely with

154  
00:05:39,830 --> 00:05:37,919  
space tech to integrate ourselves and

155  
00:05:41,350 --> 00:05:39,840  
and use the technology that is being

156  
00:05:43,830 --> 00:05:41,360  
brought to bear you know there's

157  
00:05:46,150 --> 00:05:43,840  
economic opportunities across the board

158  
00:05:49,430 --> 00:05:46,160  
from our perspective uh we're about to

159  
00:05:52,469 --> 00:05:49,440  
award a suits contract that was uh based

160  
00:05:55,670 --> 00:05:52,479  
on services from other people

161  
00:05:58,150 --> 00:05:55,680  
using spacesuits in in the future

162  
00:06:00,629 --> 00:05:58,160  
the lander contract that pam uh

163  
00:06:02,629 --> 00:06:00,639

mentioned that where we're developing

164

00:06:04,710 --> 00:06:02,639

the next set of landers that can then be

165

00:06:06,710 --> 00:06:04,720

a services contract where other people

166

00:06:08,950 --> 00:06:06,720

can use those landers

167

00:06:11,350 --> 00:06:08,960

for their own purposes and and we have

168

00:06:14,150 --> 00:06:11,360

gateway where we have logistics to

169

00:06:16,390 --> 00:06:14,160

gateway as a service we we just put out

170

00:06:18,070 --> 00:06:16,400

an rfi for additional gateway

171

00:06:20,390 --> 00:06:18,080

opportunities so for me economic

172

00:06:22,550 --> 00:06:20,400

opportunities are are all over

173

00:06:25,830 --> 00:06:22,560

um our architecture leverages private

174

00:06:26,710 --> 00:06:25,840

investment um now and in the future

175

00:06:28,550 --> 00:06:26,720

um

176

00:06:31,110 --> 00:06:28,560

and and to use those commercial

177

00:06:32,870 --> 00:06:31,120

capabilities for our own so our for our

178

00:06:34,390 --> 00:06:32,880

own uh benefit

179

00:06:37,029 --> 00:06:34,400

and then of course we have international

180

00:06:39,350 --> 00:06:37,039

partners that have their own uh economic

181

00:06:42,230 --> 00:06:39,360

opportunities that then feed what we

182

00:06:44,710 --> 00:06:42,240

need to do for our missions for future

183

00:06:46,870 --> 00:06:44,720

elements current and future elements so

184

00:06:49,350 --> 00:06:46,880

from my perspective we are part of the

185

00:06:53,749 --> 00:06:49,360

space economy and look forward to using

186

00:06:57,589 --> 00:06:54,550

right

187

00:06:58,870 --> 00:06:57,599

yeah hi i'm ken bowersox from space

188

00:07:01,029 --> 00:06:58,880

operations

189

00:07:04,309 --> 00:07:01,039

um it's it's really wonderful to be here

190

00:07:05,189 --> 00:07:04,319

in colorado springs with all of you

191

00:07:09,670 --> 00:07:05,199

it's

192

00:07:12,230 --> 00:07:09,680

interact here and how

193

00:07:14,710 --> 00:07:12,240

relationships are built that will be

194

00:07:16,230 --> 00:07:14,720

indispensable in building the space

195

00:07:17,909 --> 00:07:16,240

economy

196

00:07:20,390 --> 00:07:17,919

you know there are a lot of ways if you

197

00:07:22,550 --> 00:07:20,400

want to make the uh the space economy

198

00:07:25,110 --> 00:07:22,560

bigger one way is just grow the federal

199

00:07:26,629 --> 00:07:25,120

budget and spend more money

200

00:07:27,830 --> 00:07:26,639

another way is to bring in private

201  
00:07:30,950 --> 00:07:27,840  
capital

202  
00:07:33,909 --> 00:07:30,960  
um it's it's a lot harder uh from a

203  
00:07:35,589 --> 00:07:33,919  
government uh perspective i think uh to

204  
00:07:37,909 --> 00:07:35,599  
come up with ways to bring in that

205  
00:07:40,390 --> 00:07:37,919  
private capital and expand the work

206  
00:07:42,309 --> 00:07:40,400  
that's going on uh but i think it's got

207  
00:07:44,150 --> 00:07:42,319  
the biggest potential for helping us

208  
00:07:47,350 --> 00:07:44,160  
accomplish the things that that we want

209  
00:07:48,550 --> 00:07:47,360  
to do in space exploration

210  
00:07:50,790 --> 00:07:48,560  
over the last

211  
00:07:53,350 --> 00:07:50,800  
20 years it's been really exciting to

212  
00:07:56,230 --> 00:07:53,360  
see the progress we've been making

213  
00:07:58,469 --> 00:07:56,240

in low earth orbit trying new ways to

214

00:08:02,790 --> 00:07:58,479

bring in commercial partners

215

00:08:04,629 --> 00:08:02,800

and and to develop the the different

216

00:08:06,790 --> 00:08:04,639

capabilities that we need on the

217

00:08:08,150 --> 00:08:06,800

international space station for crew and

218

00:08:09,909 --> 00:08:08,160

cargo

219

00:08:11,029 --> 00:08:09,919

but as i've watched

220

00:08:13,670 --> 00:08:11,039

those

221

00:08:16,469 --> 00:08:13,680

capabilities develop

222

00:08:18,790 --> 00:08:16,479

the thing that struck me most is is one

223

00:08:21,029 --> 00:08:18,800

of the hardest things for us on the

224

00:08:22,550 --> 00:08:21,039

government side has been

225

00:08:24,629 --> 00:08:22,560

to release

226

00:08:26,550 --> 00:08:24,639

some of the control that we had by

227

00:08:28,550 --> 00:08:26,560

releasing some of the control

228

00:08:30,309 --> 00:08:28,560

exceeding some of that control to

229

00:08:31,270 --> 00:08:30,319

commercial partners that that we've

230

00:08:33,829 --> 00:08:31,280

built

231

00:08:36,149 --> 00:08:33,839

trust relationships with we can get so

232

00:08:38,709 --> 00:08:36,159

much more back and i think

233

00:08:41,990 --> 00:08:38,719

we're going to see that trend continue

234

00:08:43,990 --> 00:08:42,000

into artemis and i think it has a lot of

235

00:08:47,190 --> 00:08:44,000

wonderful potential as we explore

236

00:08:49,829 --> 00:08:47,200

further out into the solar system

237

00:08:51,350 --> 00:08:49,839

well i'm really excited to be here

238

00:08:53,190 --> 00:08:51,360

jim already mentioned that of course

239

00:08:54,389 --> 00:08:53,200

science is an important part of artemis

240

00:08:56,070 --> 00:08:54,399

and we see it

241

00:08:57,509 --> 00:08:56,080

both as a responsibility and an

242

00:08:59,509 --> 00:08:57,519

opportunity

243

00:09:00,630 --> 00:08:59,519

the responsibility for us to provide the

244

00:09:02,310 --> 00:09:00,640

information

245

00:09:04,389 --> 00:09:02,320

that help us pick the right landing

246

00:09:07,030 --> 00:09:04,399

sites with our orbital asset that has

247

00:09:09,670 --> 00:09:07,040

been there lunar reconnaissance orbiter

248

00:09:10,710 --> 00:09:09,680

provide the information about resources

249

00:09:13,190 --> 00:09:10,720

on

250

00:09:19,670 --> 00:09:13,200

and

251  
00:09:21,750 --> 00:09:19,680  
the technology side of the house the

252  
00:09:24,070 --> 00:09:21,760  
operation side of the house to really

253  
00:09:25,910 --> 00:09:24,080  
make sure our presence back at the

254  
00:09:28,630 --> 00:09:25,920  
moment becomes sustainable

255  
00:09:30,310 --> 00:09:28,640  
the opportunity is overwhelming for us

256  
00:09:31,430 --> 00:09:30,320  
also what we can do

257  
00:09:33,509 --> 00:09:31,440  
is with

258  
00:09:36,790 --> 00:09:33,519  
this new space economy we can do

259  
00:09:38,710 --> 00:09:36,800  
missions we can do work in ways frankly

260  
00:09:40,230 --> 00:09:38,720  
that was the stuff of dreams even five

261  
00:09:41,750 --> 00:09:40,240  
years ago

262  
00:09:43,750 --> 00:09:41,760  
what i mean with that of course is that

263  
00:09:47,030 --> 00:09:43,760

artemis iii you know kind of with the

264

00:09:49,110 --> 00:09:47,040

plan moving forward we're working to

265

00:09:51,670 --> 00:09:49,120

really get the maximum science out of

266

00:09:54,310 --> 00:09:51,680

this it's not the same as it was in a

267

00:09:55,910 --> 00:09:54,320

polo we have virtual reality we have you

268

00:09:58,389 --> 00:09:55,920

know kind of the communication system

269

00:10:01,430 --> 00:09:58,399

that is being built and as being

270

00:10:03,910 --> 00:10:01,440

deployed by uh sox and his team you know

271

00:10:06,150 --> 00:10:03,920

and and the entire uh system that is

272

00:10:08,710 --> 00:10:06,160

being built with uh

273

00:10:10,310 --> 00:10:08,720

jim and his commercial team uh we're

274

00:10:12,470 --> 00:10:10,320

basically have the opportunity of doing

275

00:10:14,470 --> 00:10:12,480

amazing science the way we treat that

276

00:10:16,550 --> 00:10:14,480

kind of science is like we treat any

277

00:10:18,310 --> 00:10:16,560

other mission whether it's james webb

278

00:10:19,750 --> 00:10:18,320

whether it's a planetary mission and so

279

00:10:21,829 --> 00:10:19,760

forth we figure out what's the best

280

00:10:24,150 --> 00:10:21,839

science we can do and we build a science

281

00:10:26,630 --> 00:10:24,160

and technology definition team for that

282

00:10:28,949 --> 00:10:26,640

so we actually get the maximum out of it

283

00:10:31,110 --> 00:10:28,959

that's opportunity we're really excited

284

00:10:33,030 --> 00:10:31,120

about it yes we opened that sample

285

00:10:34,790 --> 00:10:33,040

because frankly it seemed to me

286

00:10:36,310 --> 00:10:34,800

we believe that there's new samples

287

00:10:38,630 --> 00:10:36,320

coming so let's make sure that the

288

00:10:40,230 --> 00:10:38,640

community is ready to really address

289

00:10:42,790 --> 00:10:40,240

those samples they need to practice

290

00:10:45,350 --> 00:10:42,800

again really deploy that excitement of

291

00:10:47,509 --> 00:10:45,360

doing this sample analysis looking at

292

00:10:50,389 --> 00:10:47,519

questions that frankly at the apollo

293

00:10:53,030 --> 00:10:50,399

time period were crazy questions about

294

00:10:54,069 --> 00:10:53,040

volatiles sometimes we refer to them as

295

00:10:56,230 --> 00:10:54,079

water

296

00:10:58,470 --> 00:10:56,240

volatiles which of course we could use

297

00:11:00,870 --> 00:10:58,480

for uh for fuel

298

00:11:02,710 --> 00:11:00,880

perhaps to survive but also because of

299

00:11:04,470 --> 00:11:02,720

the fact that they provide enormous

300

00:11:06,710 --> 00:11:04,480

amounts of information about the moon

301

00:11:09,269 --> 00:11:06,720

itself and its history information we

302

00:11:10,310 --> 00:11:09,279

didn't know was even 15 years ago so so

303

00:11:12,069 --> 00:11:10,320

for us

304

00:11:14,069 --> 00:11:12,079

that's really exciting again at the

305

00:11:15,829 --> 00:11:14,079

opportunity but also in this case the

306

00:11:17,910 --> 00:11:15,839

responsibility because that information

307

00:11:20,630 --> 00:11:17,920

is absolutely critical as we go forward

308

00:11:22,550 --> 00:11:20,640

and look at isru's and so forth well

309

00:11:24,310 --> 00:11:22,560

we're not waiting for artemis three

310

00:11:26,150 --> 00:11:24,320

though to go to the moon and and we're

311

00:11:28,790 --> 00:11:26,160

really excited at the commercial lunar

312

00:11:31,910 --> 00:11:28,800

payload services now everybody was paid

313

00:11:33,509 --> 00:11:31,920

attention realizes that uh it's uh uh

314

00:11:35,590 --> 00:11:33,519

you know we wanted to launch some of

315

00:11:37,590 --> 00:11:35,600

these missions last year

316

00:11:39,430 --> 00:11:37,600

i want to tell you that we struggled in

317

00:11:41,670 --> 00:11:39,440

a number of missions with covet supply

318

00:11:43,190 --> 00:11:41,680

chain issues but also frankly these are

319

00:11:45,670 --> 00:11:43,200

the first missions these companies are

320

00:11:47,829 --> 00:11:45,680

doing we're standing right behind them

321

00:11:49,590 --> 00:11:47,839

you know with astrobotic with its 11

322

00:11:52,310 --> 00:11:49,600

payloads that will go to the surface of

323

00:11:54,949 --> 00:11:52,320

the moon and uh you know intuitive

324

00:11:57,430 --> 00:11:54,959

machines with another six payloads and

325

00:11:59,030 --> 00:11:57,440

then uh frankly one in partnership with

326

00:12:00,710 --> 00:11:59,040

you what has happened with the

327

00:12:03,990 --> 00:12:00,720

commercial owner payload services with

328

00:12:06,550 --> 00:12:04,000

the various uh contracts there uh it

329

00:12:09,350 --> 00:12:06,560

created kind of an innovative flywheel

330

00:12:11,350 --> 00:12:09,360

that has frankly created an amount of

331

00:12:13,590 --> 00:12:11,360

innovation and planetary instrumentation

332

00:12:14,870 --> 00:12:13,600

and technology that we haven't seen we

333

00:12:17,670 --> 00:12:14,880

haven't seen

334

00:12:19,430 --> 00:12:17,680

in decades uh the total amount of

335

00:12:22,150 --> 00:12:19,440

technologies and of instruments are

336

00:12:24,710 --> 00:12:22,160

being built on range in the order 40.

337

00:12:27,269 --> 00:12:24,720

i'll talk talk to you about one of them

338

00:12:29,829 --> 00:12:27,279

on the far side of the moon when the sun

339

00:12:31,269 --> 00:12:29,839

and the uh uh the earth are on the same

340

00:12:34,790 --> 00:12:31,279

side of the moon the far side of the

341

00:12:37,990 --> 00:12:34,800

moon is really dark and really quiet and

342

00:12:39,910 --> 00:12:38,000

when jupiter and saturn are also on the

343

00:12:42,230 --> 00:12:39,920

same side of the moon

344

00:12:43,990 --> 00:12:42,240

as is the sun and the earth so it's full

345

00:12:46,310 --> 00:12:44,000

moon on earth if you want

346

00:12:49,110 --> 00:12:46,320

on the far side it's the most radio

347

00:12:51,670 --> 00:12:49,120

quiet place in the solar system

348

00:12:52,389 --> 00:12:51,680

so we're deploying a payload to that far

349

00:12:53,509 --> 00:12:52,399

side

350

00:12:55,269 --> 00:12:53,519

and we're coming up with new

351  
00:12:57,829 --> 00:12:55,279  
technologies to make sure they can make

352  
00:12:58,949 --> 00:12:57,839  
measurements during the dark side there

353  
00:13:00,710 --> 00:12:58,959  
to look

354  
00:13:01,990 --> 00:13:00,720  
at the universe in ways we've never been

355  
00:13:04,230 --> 00:13:02,000  
able to do we're doing that with the

356  
00:13:05,829 --> 00:13:04,240  
department of energy that's one

357  
00:13:08,230 --> 00:13:05,839  
of many of those technologies we

358  
00:13:10,389 --> 00:13:08,240  
couldn't have dreamt uh to do it viper

359  
00:13:13,350 --> 00:13:10,399  
of course the rover that will go uh you

360  
00:13:15,350 --> 00:13:13,360  
know uh uh in mid-decade here we're

361  
00:13:16,870 --> 00:13:15,360  
getting ready for i just recently was

362  
00:13:19,590 --> 00:13:16,880  
there i want to know i want you to know

363  
00:13:22,069 --> 00:13:19,600

that every single instrument on viper is

364

00:13:23,590 --> 00:13:22,079

already on the lander going to the moon

365

00:13:25,910 --> 00:13:23,600

before

366

00:13:27,509 --> 00:13:25,920

that creates a development paradigm

367

00:13:30,389 --> 00:13:27,519

that's very much different than what i'm

368

00:13:31,990 --> 00:13:30,399

used to normally this is the only

369

00:13:34,389 --> 00:13:32,000

rover i've ever worked on where the

370

00:13:35,910 --> 00:13:34,399

instruments are not on the critical path

371

00:13:38,949 --> 00:13:35,920

that's what happens if you have a new

372

00:13:41,430 --> 00:13:38,959

space economy you can start driving new

373

00:13:43,670 --> 00:13:41,440

development paradigms can take more risk

374

00:13:45,990 --> 00:13:43,680

create innovation platforms that are

375

00:13:48,389 --> 00:13:46,000

otherwise not there and create of course

376

00:13:51,269 --> 00:13:48,399

a community that will be available

377

00:13:52,949 --> 00:13:51,279

for you sucks for you jim if you need

378

00:13:54,629 --> 00:13:52,959

that community and of course for the

379

00:13:56,310 --> 00:13:54,639

important technology you do jim so why

380

00:13:58,310 --> 00:13:56,320

don't you take over all right well thank

381

00:13:59,990 --> 00:13:58,320

you thomas and it's a great pleasure for

382

00:14:01,269 --> 00:14:00,000

me to be here especially with my steven

383

00:14:03,750 --> 00:14:01,279

colleagues

384

00:14:04,870 --> 00:14:03,760

and and working together as as we do

385

00:14:06,870 --> 00:14:04,880

um

386

00:14:09,750 --> 00:14:06,880

we in space tech

387

00:14:12,790 --> 00:14:09,760

pursue transformative technologies for

388

00:14:14,310 --> 00:14:12,800

both human and robotic mission enabling

389

00:14:16,150 --> 00:14:14,320

and also enabling the growth of

390

00:14:18,230 --> 00:14:16,160

commercial space in the process and of

391

00:14:19,910 --> 00:14:18,240

course like all of us a core element of

392

00:14:21,430 --> 00:14:19,920

what we're doing is to inspire the next

393

00:14:23,750 --> 00:14:21,440

generation

394

00:14:26,150 --> 00:14:23,760

we we developed this we do a broad

395

00:14:28,629 --> 00:14:26,160

portfolio across the entire technology

396

00:14:31,189 --> 00:14:28,639

readiness level scale

397

00:14:31,990 --> 00:14:31,199

we work for things all the way from very

398

00:14:37,030 --> 00:14:32,000

low

399

00:14:38,389 --> 00:14:37,040

trl um

400

00:14:40,790 --> 00:14:38,399

demonstrating the lab and all the way to

401  
00:14:41,990 --> 00:14:40,800  
flying a core element of what we try to

402  
00:14:44,389 --> 00:14:42,000  
do is is

403  
00:14:46,150 --> 00:14:44,399  
is get across those valleys of death as

404  
00:14:48,710 --> 00:14:46,160  
we talk about and get into an infusion

405  
00:14:50,870 --> 00:14:48,720  
path and and i'll say um the clips and

406  
00:14:53,110 --> 00:14:50,880  
other opportunities that are there just

407  
00:14:55,430 --> 00:14:53,120  
are a tremendous resource for us

408  
00:14:56,870 --> 00:14:55,440  
um i like to say our the breath the

409  
00:14:59,670 --> 00:14:56,880  
breath of our organization is our

410  
00:15:01,670 --> 00:14:59,680  
strength we we can when we deploy a

411  
00:15:04,389 --> 00:15:01,680  
problem or try to solve a problem we use

412  
00:15:06,790 --> 00:15:04,399  
our sbirs we use um tipping point

413  
00:15:08,629 --> 00:15:06,800

solicitations and and and in-house

414

00:15:10,790 --> 00:15:08,639

activities and stuff and look across

415

00:15:12,790 --> 00:15:10,800

that and and research grants across that

416

00:15:14,710 --> 00:15:12,800

to try to have a coordinated effort in

417

00:15:16,629 --> 00:15:14,720

addressing a problem and and we can do

418

00:15:18,230 --> 00:15:16,639

that in large part and it results in we

419

00:15:20,150 --> 00:15:18,240

have about 140 or so flight

420

00:15:21,910 --> 00:15:20,160

demonstrations on the books for what

421

00:15:23,350 --> 00:15:21,920

we're doing and when when you consider a

422

00:15:26,470 --> 00:15:23,360

lot of the smaller stuff we do as well

423

00:15:29,269 --> 00:15:26,480

over 1400 projects overall

424

00:15:32,629 --> 00:15:29,279

and and when we get to a mid to high trl

425

00:15:34,710 --> 00:15:32,639

a big push for us is to do so uh in a

426  
00:15:36,790 --> 00:15:34,720  
public private partnership because there

427  
00:15:38,870 --> 00:15:36,800  
is it is just a game changer of how

428  
00:15:41,350 --> 00:15:38,880  
different it is today with the the space

429  
00:15:43,030 --> 00:15:41,360  
economy the way it is is there is a lot

430  
00:15:44,710 --> 00:15:43,040  
of private capital that we're we can

431  
00:15:47,189 --> 00:15:44,720  
leverage and we get the much stronger

432  
00:15:49,189 --> 00:15:47,199  
product as a result uh the one of the

433  
00:15:50,550 --> 00:15:49,199  
key ways we do that i mentioned is is

434  
00:15:51,910 --> 00:15:50,560  
our tipping point solicitation and

435  
00:15:53,269 --> 00:15:51,920  
actually the preliminary proposals are

436  
00:15:55,430 --> 00:15:53,279  
due friday

437  
00:15:56,949 --> 00:15:55,440  
and by all indications of what we had

438  
00:15:58,389 --> 00:15:56,959

from what we've seen so far and what

439

00:16:00,150 --> 00:15:58,399

we're hearing is as we talk to people

440

00:16:01,509 --> 00:16:00,160

here is is it will be far and away a

441

00:16:03,350 --> 00:16:01,519

record for us in terms of number of

442

00:16:05,430 --> 00:16:03,360

solicitations and i can tell you it's

443

00:16:07,269 --> 00:16:05,440

going to be some fantastic stuff these

444

00:16:08,470 --> 00:16:07,279

are i'm always amazed at the creativity

445

00:16:10,310 --> 00:16:08,480

of these

446

00:16:11,990 --> 00:16:10,320

a big part of what we do is to support

447

00:16:13,910 --> 00:16:12,000

artemis uh both in the human and

448

00:16:15,749 --> 00:16:13,920

robotics side the solar electric

449

00:16:17,990 --> 00:16:15,759

propulsion system that supports uh the

450

00:16:20,550 --> 00:16:18,000

gateway power and propulsion element

451  
00:16:22,230 --> 00:16:20,560  
a big success story actually is the

452  
00:16:23,269 --> 00:16:22,240  
rollout solar arrays that are deployed

453  
00:16:24,949 --> 00:16:23,279  
on on

454  
00:16:28,150 --> 00:16:24,959  
the power and propulsion element that

455  
00:16:29,509 --> 00:16:28,160  
also is deployed on dart and and also on

456  
00:16:32,389 --> 00:16:29,519  
the iss

457  
00:16:35,430 --> 00:16:32,399  
among other places that started uh with

458  
00:16:37,590 --> 00:16:35,440  
about a dozen sbirs and and then through

459  
00:16:39,110 --> 00:16:37,600  
time we developed it and and it was

460  
00:16:41,749 --> 00:16:39,120  
taken over by missions as we went

461  
00:16:44,150 --> 00:16:41,759  
through a great success story uh we fly

462  
00:16:46,230 --> 00:16:44,160  
it was mentioned uh by pam i think that

463  
00:16:49,030 --> 00:16:46,240

the capstone mission which is a small

464

00:16:51,350 --> 00:16:49,040

12-view cubesat a size of a

465

00:16:54,310 --> 00:16:51,360

a small microwave oven um

466

00:16:55,990 --> 00:16:54,320

and it'll be going into the the near the

467

00:16:57,430 --> 00:16:56,000

near earth uh the

468

00:16:59,269 --> 00:16:57,440

well the the

469

00:17:00,870 --> 00:16:59,279

i'm stumbling over the words so it'll be

470

00:17:03,189 --> 00:17:00,880

going into the gateway orbit the near

471

00:17:04,789 --> 00:17:03,199

record selenium halo orbit and stuff and

472

00:17:06,630 --> 00:17:04,799

it'll be our first time to demonstrate

473

00:17:08,789 --> 00:17:06,640

this in a very small package and and

474

00:17:11,270 --> 00:17:08,799

very creative as what they're doing

475

00:17:13,189 --> 00:17:11,280

um on the lunar surface we have over 30

476  
00:17:16,230 --> 00:17:13,199  
technologies flying on on the cliffs of

477  
00:17:17,669 --> 00:17:16,240  
of of thomas's um doing all kinds of

478  
00:17:19,189 --> 00:17:17,679  
things that like

479  
00:17:20,789 --> 00:17:19,199  
for us to try to help establish a

480  
00:17:22,470 --> 00:17:20,799  
sustainable presence on the moon and

481  
00:17:25,029 --> 00:17:22,480  
that sustainable presence means the

482  
00:17:26,789 --> 00:17:25,039  
power systems that we might deploy uh

483  
00:17:28,549 --> 00:17:26,799  
how do we utilize in situ resource

484  
00:17:30,630 --> 00:17:28,559  
utilization are there construction

485  
00:17:32,950 --> 00:17:30,640  
activities that we can do and and so on

486  
00:17:34,549 --> 00:17:32,960  
and how do we access areas that are

487  
00:17:36,230 --> 00:17:34,559  
extremely hard to do and difficult to

488  
00:17:39,190 --> 00:17:36,240

reach

489

00:17:41,190 --> 00:17:39,200

all that um in concert with with um

490

00:17:43,909 --> 00:17:41,200

universities and and with the industry

491

00:17:45,750 --> 00:17:43,919

and and within our own nasa folks

492

00:17:49,029 --> 00:17:45,760

we there's two other things that we try

493

00:17:51,669 --> 00:17:49,039

to um develop as we go through this um

494

00:17:54,310 --> 00:17:51,679

uh consortium uh one one of the areas

495

00:17:56,230 --> 00:17:54,320

that we're trying to have in order to to

496

00:17:57,990 --> 00:17:56,240

develop our lunar surface system into a

497

00:18:00,470 --> 00:17:58,000

sustainable presence a big part of that

498

00:18:02,230 --> 00:18:00,480

is to engage uh the community as we go

499

00:18:04,390 --> 00:18:02,240

along and so the reason we established

500

00:18:07,430 --> 00:18:04,400

the lunar service innovation consortium

501  
00:18:09,270 --> 00:18:07,440  
is is to gain a great input uh and

502  
00:18:11,430 --> 00:18:09,280  
coordination with the communication with

503  
00:18:13,270 --> 00:18:11,440  
the entire community space community and

504  
00:18:14,390 --> 00:18:13,280  
in the two years or so that we've been

505  
00:18:16,310 --> 00:18:14,400  
operating now

506  
00:18:17,669 --> 00:18:16,320  
there's now over 600 organizations that

507  
00:18:20,390 --> 00:18:17,679  
actively

508  
00:18:25,750 --> 00:18:20,400  
participate on a regular basis

509  
00:18:29,029 --> 00:18:27,190  
oh well

510  
00:18:30,950 --> 00:18:29,039  
over 600 organizations that participate

511  
00:18:31,830 --> 00:18:30,960  
across all 50 states

512  
00:18:33,270 --> 00:18:31,840  
um

513  
00:18:34,950 --> 00:18:33,280

and then just kind of to wrap up there's

514

00:18:36,630 --> 00:18:34,960

a couple things we also you know look

515

00:18:38,310 --> 00:18:36,640

for okay what's it's not just a

516

00:18:40,789 --> 00:18:38,320

sustainable presence on the moon but

517

00:18:42,549 --> 00:18:40,799

what do we look for uh and what are the

518

00:18:44,230 --> 00:18:42,559

tall poles in reaching and going humans

519

00:18:45,590 --> 00:18:44,240

to mars there's three

520

00:18:48,310 --> 00:18:45,600

there's three key activities that we

521

00:18:50,950 --> 00:18:48,320

have ongoing now to do so uh the first

522

00:18:53,590 --> 00:18:50,960

pla first item is a deep space optical

523

00:18:55,830 --> 00:18:53,600

communications demonstration that's on

524

00:18:57,909 --> 00:18:55,840

the psyche mission for thomas and we'll

525

00:18:59,909 --> 00:18:57,919

be demonstrating from uh of optical

526

00:19:02,310 --> 00:18:59,919

communications from mars

527

00:19:04,789 --> 00:19:02,320

environment and potentially from beyond

528

00:19:07,110 --> 00:19:04,799

we also have what we call our lofted

529

00:19:09,110 --> 00:19:07,120

demonstration it was uh pam mentioned

530

00:19:11,350 --> 00:19:09,120

that when she talked uh and and what

531

00:19:13,430 --> 00:19:11,360

that is is a hypersonic uh decelerator

532

00:19:16,230 --> 00:19:13,440

that's an inflatable well then it's it's

533

00:19:17,669 --> 00:19:16,240

a it's a um a public-private partnership

534

00:19:19,990 --> 00:19:17,679

with ula

535

00:19:22,230 --> 00:19:20,000

um and we're demonstrating a six meter

536

00:19:24,870 --> 00:19:22,240

inflatable system to large

537

00:19:27,430 --> 00:19:24,880

uh heavy payloads ultimately when we get

538

00:19:29,430 --> 00:19:27,440

to a 15 meter or so we can we can large

539

00:19:31,669 --> 00:19:29,440

we can land those large payloads on on

540

00:19:33,830 --> 00:19:31,679

the moon at 20 tons or so

541

00:19:36,630 --> 00:19:33,840

um and then also this is a time for us

542

00:19:38,310 --> 00:19:36,640

to be developing nuclear systems uh

543

00:19:41,190 --> 00:19:38,320

nuclear fission surface power is in our

544

00:19:43,909 --> 00:19:41,200

budget uh and is is the top priority for

545

00:19:45,350 --> 00:19:43,919

us but also in our budget is is the

546

00:19:46,630 --> 00:19:45,360

early development activities for nuclear

547

00:19:48,390 --> 00:19:46,640

propulsion

548

00:19:49,830 --> 00:19:48,400

and and so it's an exciting time i've

549

00:19:52,390 --> 00:19:49,840

never seen a more exciting time than

550

00:19:53,990 --> 00:19:52,400

right now it's a pleasure to be here

551  
00:19:55,669 --> 00:19:54,000  
outstanding thank you so much for that

552  
00:19:57,430 --> 00:19:55,679  
contact see you all did great they were

553  
00:19:58,630 --> 00:19:57,440  
teasing me before this we have opening

554  
00:20:00,870 --> 00:19:58,640  
remarks

555  
00:20:03,270 --> 00:20:00,880  
is this panel about artemis but

556  
00:20:05,190 --> 00:20:03,280  
you're just pulling my leg um

557  
00:20:06,789 --> 00:20:05,200  
so moving on to the questions let's

558  
00:20:09,029 --> 00:20:06,799  
let's pull the thread of the space

559  
00:20:11,110 --> 00:20:09,039  
economy just a little bit further and go

560  
00:20:14,149 --> 00:20:11,120  
deeper into that so that's kind of the

561  
00:20:15,909 --> 00:20:14,159  
focus area for this panel but for a lot

562  
00:20:17,750 --> 00:20:15,919  
of us i think the concept of a space

563  
00:20:20,549 --> 00:20:17,760

economy is still relatively new and

564

00:20:22,470 --> 00:20:20,559

perhaps not specifically defined so what

565

00:20:24,870 --> 00:20:22,480

does the space economy mean to you and

566

00:20:27,430 --> 00:20:24,880

and why is artemis key to building it

567

00:20:28,710 --> 00:20:27,440

jim would you start sure um so the

568

00:20:33,350 --> 00:20:28,720

example

569

00:20:34,390 --> 00:20:33,360

commercial leo destinations not to

570

00:20:38,070 --> 00:20:34,400

steal from

571

00:20:39,669 --> 00:20:38,080

from ken here but that's key to us we we

572

00:20:41,669 --> 00:20:39,679

have things where

573

00:20:44,149 --> 00:20:41,679

risk we're buying down on space station

574

00:20:46,470 --> 00:20:44,159

today when space station reaches end of

575

00:20:48,710 --> 00:20:46,480

life we'll continue to use the

576  
00:20:51,590 --> 00:20:48,720  
commercial leo destinations which to me

577  
00:20:53,990 --> 00:20:51,600  
is a a great example of the the space

578  
00:20:55,909 --> 00:20:54,000  
economy to do our buy down our risk for

579  
00:20:57,990 --> 00:20:55,919  
lunar and mars missions to take

580  
00:21:00,549 --> 00:20:58,000  
advantage of that microgravity where we

581  
00:21:03,110 --> 00:21:00,559  
can cycle payloads up and down very

582  
00:21:05,590 --> 00:21:03,120  
quickly so for me i look at that's our

583  
00:21:07,990 --> 00:21:05,600  
that's our first opportunity the other

584  
00:21:09,990 --> 00:21:08,000  
is as the space economy i think pam

585  
00:21:11,990 --> 00:21:10,000  
talked about it about folks early in

586  
00:21:13,669 --> 00:21:12,000  
their career about the opportunities

587  
00:21:15,750 --> 00:21:13,679  
many of you here

588  
00:21:17,830 --> 00:21:15,760

that bring those opportunities

589

00:21:20,310 --> 00:21:17,840

we have that to benefit from as we

590

00:21:22,870 --> 00:21:20,320

develop our architecture to go to mars

591

00:21:26,310 --> 00:21:22,880

so we'll have uh keep our architecture

592

00:21:29,350 --> 00:21:26,320

open as technologies develop in in other

593

00:21:30,470 --> 00:21:29,360

parts of the space economy that can then

594

00:21:33,510 --> 00:21:30,480

improve

595

00:21:35,510 --> 00:21:33,520

our reliability our safety or our

596

00:21:38,549 --> 00:21:35,520

mission duration for our mars missions

597

00:21:39,510 --> 00:21:38,559

so to me i look at those two examples

598

00:21:42,149 --> 00:21:39,520

excellent

599

00:21:44,470 --> 00:21:42,159

i mean to me the space economy is just

600

00:21:47,029 --> 00:21:44,480

the production of goods and services in

601  
00:21:50,870 --> 00:21:47,039  
space uh for all different kinds of

602  
00:21:53,430 --> 00:21:50,880  
reasons uh for amusement for uh to

603  
00:21:56,070 --> 00:21:53,440  
scientific knowledge to go further than

604  
00:21:58,149 --> 00:21:56,080  
we've ever gone before um and i think

605  
00:21:59,830 --> 00:21:58,159  
there are lots of ways that that we can

606  
00:22:00,870 --> 00:21:59,840  
develop it

607  
00:22:02,950 --> 00:22:00,880  
but

608  
00:22:05,669 --> 00:22:02,960  
the best way is to bring in more and

609  
00:22:07,270 --> 00:22:05,679  
more participants and watch

610  
00:22:09,430 --> 00:22:07,280  
more and more missions start to

611  
00:22:11,190 --> 00:22:09,440  
proliferate both government missions and

612  
00:22:12,390 --> 00:22:11,200  
non-government missions

613  
00:22:14,950 --> 00:22:12,400

and for me

614

00:22:16,950 --> 00:22:14,960

the way it becomes part of

615

00:22:18,230 --> 00:22:16,960

our life and kind of the science mission

616

00:22:19,590 --> 00:22:18,240

directorate one of the things i really

617

00:22:21,830 --> 00:22:19,600

want us to do

618

00:22:24,070 --> 00:22:21,840

is continually ask

619

00:22:27,029 --> 00:22:24,080

what are the opportunity spaces that are

620

00:22:30,470 --> 00:22:27,039

no that are there so we focus tunnel

621

00:22:32,710 --> 00:22:30,480

vision on new signs and signs per dollar

622

00:22:35,270 --> 00:22:32,720

and we use the tools that are there so

623

00:22:38,310 --> 00:22:35,280

we can in fact become first customers in

624

00:22:40,710 --> 00:22:38,320

some of these new places or we can take

625

00:22:42,789 --> 00:22:40,720

advantage of opportunities that

626

00:22:45,909 --> 00:22:42,799

that frankly were not there to do

627

00:22:47,830 --> 00:22:45,919

amazing signs and so for me uh even if

628

00:22:49,350 --> 00:22:47,840

you know the government assets the space

629

00:22:52,230 --> 00:22:49,360

station you know together with our

630

00:22:53,990 --> 00:22:52,240

international partners uh he really

631

00:22:55,270 --> 00:22:54,000

taught us i believe and kind of taught

632

00:22:57,430 --> 00:22:55,280

the science community you know science

633

00:22:59,590 --> 00:22:57,440

community was very much used to building

634

00:23:01,430 --> 00:22:59,600

their own stuff all by themselves like

635

00:23:03,110 --> 00:23:01,440

what happens frankly on the space

636

00:23:04,789 --> 00:23:03,120

station you have more payloads than we

637

00:23:06,390 --> 00:23:04,799

can accommodate uh we have an

638

00:23:08,149 --> 00:23:06,400

embarrassment of i call that a good

639

00:23:09,669 --> 00:23:08,159

problem because people you know

640

00:23:10,789 --> 00:23:09,679

especially for those out there who want

641

00:23:13,270 --> 00:23:10,799

to build

642

00:23:14,789 --> 00:23:13,280

uh commercial uh space stations right

643

00:23:17,350 --> 00:23:14,799

well we have instruments that want to

644

00:23:18,950 --> 00:23:17,360

sit on the outside of these uh we have

645

00:23:21,190 --> 00:23:18,960

science that we want to do on the inside

646

00:23:23,350 --> 00:23:21,200

of these so look through the lens of

647

00:23:25,669 --> 00:23:23,360

what is the science opportunity and how

648

00:23:27,029 --> 00:23:25,679

can we be customers we don't want to own

649

00:23:29,029 --> 00:23:27,039

these companies

650

00:23:31,110 --> 00:23:29,039

so we'd like to always say if somebody

651  
00:23:34,230 --> 00:23:31,120  
uses the word commercial and i'm 80 off

652  
00:23:35,750 --> 00:23:34,240  
the market not so interested because and

653  
00:23:37,909 --> 00:23:35,760  
my worry is i will squeeze all the

654  
00:23:39,350 --> 00:23:37,919  
commercial spirit out of them

655  
00:23:41,590 --> 00:23:39,360  
you know by the time we're done with the

656  
00:23:43,990 --> 00:23:41,600  
contract but what i really what i'd like

657  
00:23:46,390 --> 00:23:44,000  
us to do is really be a customer and

658  
00:23:48,230 --> 00:23:46,400  
kind of stand and learn how we can

659  
00:23:50,149 --> 00:23:48,240  
create opportunity spaces that otherwise

660  
00:23:52,070 --> 00:23:50,159  
were not there so that's how i see it

661  
00:23:53,990 --> 00:23:52,080  
it's a in every evolving field of

662  
00:23:55,830 --> 00:23:54,000  
opportunity

663  
00:23:58,310 --> 00:23:55,840

and and what i'd say is um the space

664

00:24:00,390 --> 00:23:58,320

economy right now is defined by the

665

00:24:02,789 --> 00:24:00,400

these consumption of resources to for

666

00:24:04,390 --> 00:24:02,799

the betterment and use of space is a 400

667

00:24:05,909 --> 00:24:04,400

billion dollar industry right now and

668

00:24:08,470 --> 00:24:05,919

it's on the way to targeting towards the

669

00:24:10,310 --> 00:24:08,480

trillion dollars and i suspect um it'll

670

00:24:13,510 --> 00:24:10,320

get here faster than we think

671

00:24:16,310 --> 00:24:13,520

uh and and for us uh as i said that that

672

00:24:18,950 --> 00:24:16,320

really equates to now it's not just the

673

00:24:21,190 --> 00:24:18,960

the venture capitalists that are highly

674

00:24:23,190 --> 00:24:21,200

uh you know that are geeks for space

675

00:24:25,750 --> 00:24:23,200

it's also it's also much more

676  
00:24:27,510 --> 00:24:25,760  
conventional people who are looking for

677  
00:24:29,990 --> 00:24:27,520  
opportunities and yes space is exciting

678  
00:24:31,830 --> 00:24:30,000  
so it draws a lot of extra but it's it's

679  
00:24:34,310 --> 00:24:31,840  
a lot more opportunities for for

680  
00:24:35,909 --> 00:24:34,320  
investment into capital investment and

681  
00:24:37,830 --> 00:24:35,919  
and that leads us to being able to take

682  
00:24:40,870 --> 00:24:37,840  
advantage of that and utilize this and

683  
00:24:43,590 --> 00:24:40,880  
and those uh that community is is is

684  
00:24:44,710 --> 00:24:43,600  
obviously low earth orbit suborbital

685  
00:24:47,110 --> 00:24:44,720  
orbit

686  
00:24:48,789 --> 00:24:47,120  
geo and stuff is is obviously a mainstay

687  
00:24:50,789 --> 00:24:48,799  
right now but it also is there's a

688  
00:24:53,029 --> 00:24:50,799

strong push towards this lunar space and

689

00:24:54,710 --> 00:24:53,039

the utilization of that from an economy

690

00:24:55,830 --> 00:24:54,720

standpoint and so we're seeing a lot of

691

00:24:57,909 --> 00:24:55,840

investment that we can really take

692

00:25:00,070 --> 00:24:57,919

advantage of

693

00:25:01,830 --> 00:25:00,080

so as we move i guess into this space

694

00:25:02,789 --> 00:25:01,840

economy that's continuing to develop and

695

00:25:05,269 --> 00:25:02,799

grow

696

00:25:08,470 --> 00:25:05,279

we know that we need vision we need

697

00:25:10,710 --> 00:25:08,480

talent but we also need resources so can

698

00:25:12,630 --> 00:25:10,720

you help us understand and from your

699

00:25:14,549 --> 00:25:12,640

perspective how the recently released

700

00:25:17,350 --> 00:25:14,559

nasa budget supports artemis and the

701  
00:25:18,870 --> 00:25:17,360  
goals that we have

702  
00:25:20,630 --> 00:25:18,880  
you want me to start

703  
00:25:23,029 --> 00:25:20,640  
you offered all right

704  
00:25:24,390 --> 00:25:23,039  
um so so the

705  
00:25:26,310 --> 00:25:24,400  
the budget

706  
00:25:29,510 --> 00:25:26,320  
in supports us

707  
00:25:31,029 --> 00:25:29,520  
um with our our sls and orion vehicles

708  
00:25:34,230 --> 00:25:31,039  
that we need that's our that's our

709  
00:25:36,070 --> 00:25:34,240  
building block um it's a supports us

710  
00:25:38,230 --> 00:25:36,080  
getting to artemis three

711  
00:25:39,909 --> 00:25:38,240  
uh which includes the development of the

712  
00:25:40,870 --> 00:25:39,919  
lander and the suits

713  
00:25:43,269 --> 00:25:40,880

um

714

00:25:44,870 --> 00:25:43,279

it it supports us starting this next

715

00:25:45,990 --> 00:25:44,880

lander procurement

716

00:25:48,630 --> 00:25:46,000

um

717

00:25:52,230 --> 00:25:48,640

what what i think we we nasa need to

718

00:25:54,390 --> 00:25:52,240

continue to focus on is where can we

719

00:25:55,350 --> 00:25:54,400

maximize those dollars on the budget to

720

00:25:57,350 --> 00:25:55,360

get

721

00:25:59,510 --> 00:25:57,360

to to go after things that other folks

722

00:26:01,909 --> 00:25:59,520

have already developed and where can we

723

00:26:05,510 --> 00:26:01,919

do better in how we perform on our

724

00:26:07,110 --> 00:26:05,520

program and and project work

725

00:26:09,269 --> 00:26:07,120

i talked at the beginning about the

726  
00:26:11,590 --> 00:26:09,279  
relationship between exploration systems

727  
00:26:12,470 --> 00:26:11,600  
development and space operations

728  
00:26:17,269 --> 00:26:12,480  
our

729  
00:26:19,430 --> 00:26:17,279  
uh space operations when they finish

730  
00:26:22,310 --> 00:26:19,440  
development and each one looks a little

731  
00:26:24,950 --> 00:26:22,320  
bit different but how we do that is

732  
00:26:26,470 --> 00:26:24,960  
intended to free up dollars to come back

733  
00:26:29,269 --> 00:26:26,480  
and start the next development if we

734  
00:26:31,590 --> 00:26:29,279  
don't do that then uh the budget that

735  
00:26:34,230 --> 00:26:31,600  
request is is there today and in the

736  
00:26:36,230 --> 00:26:34,240  
future is is not a value that's that's

737  
00:26:39,190 --> 00:26:36,240  
why these mission directives were set up

738  
00:26:40,789 --> 00:26:39,200

and that's completely our job so

739

00:26:43,110 --> 00:26:40,799

i think the budget is there to support

740

00:26:45,430 --> 00:26:43,120

us through three start this new lander

741

00:26:47,190 --> 00:26:45,440

development help us get gateway up there

742

00:26:48,789 --> 00:26:47,200

get that infrastructure to start the

743

00:26:50,950 --> 00:26:48,799

science

744

00:26:53,350 --> 00:26:50,960

yeah you mentioned vision talent and

745

00:26:55,590 --> 00:26:53,360

resources and space ops we have

746

00:26:57,669 --> 00:26:55,600

resources to do lots of great things

747

00:26:59,190 --> 00:26:57,679

with commercial allele platforms

748

00:27:01,269 --> 00:26:59,200

continuing our

749

00:27:03,430 --> 00:27:01,279

commercial crew and cargo capabilities

750

00:27:05,190 --> 00:27:03,440

for the international space station

751  
00:27:07,909 --> 00:27:05,200  
maintain the international space station

752  
00:27:08,789 --> 00:27:07,919  
do new activities there and set up some

753  
00:27:10,230 --> 00:27:08,799  
new

754  
00:27:13,190 --> 00:27:10,240  
commercial approach to procuring

755  
00:27:15,830 --> 00:27:13,200  
communication services so there's a

756  
00:27:17,190 --> 00:27:15,840  
a lot in in the budget that we're

757  
00:27:19,669 --> 00:27:17,200  
allowed to do

758  
00:27:22,470 --> 00:27:19,679  
um you know the the vision part i i

759  
00:27:24,630 --> 00:27:22,480  
think is harder for us

760  
00:27:27,110 --> 00:27:24,640  
to to try and exactly see where we're

761  
00:27:29,350 --> 00:27:27,120  
going and what we need to do and and to

762  
00:27:31,590 --> 00:27:29,360  
stay out of the way as our commercial

763  
00:27:34,310 --> 00:27:31,600

partners come up with with new ways of

764

00:27:36,549 --> 00:27:34,320

doing business um is tougher yeah the

765

00:27:39,269 --> 00:27:36,559

other thing that's that's tough is is

766

00:27:41,750 --> 00:27:39,279

having a sort of a unified regulatory

767

00:27:45,590 --> 00:27:41,760

framework because developing the the

768

00:27:48,549 --> 00:27:45,600

space economy is in nasa's interest

769

00:27:50,710 --> 00:27:48,559

we have taken on a lot ourselves

770

00:27:53,350 --> 00:27:50,720

where we try to facilitate the growth of

771

00:27:56,070 --> 00:27:53,360

different uh commercial entities uh and

772

00:27:57,909 --> 00:27:56,080

and and enable them to to get their job

773

00:27:59,990 --> 00:27:57,919

done but at some point that's not really

774

00:28:01,669 --> 00:28:00,000

nasa's job that needs to move out and

775

00:28:03,110 --> 00:28:01,679

into other parts of the government and

776

00:28:04,789 --> 00:28:03,120

and we're already seeing discussions

777

00:28:07,029 --> 00:28:04,799

there and that's one way you'll know the

778

00:28:09,190 --> 00:28:07,039

economy is growing is is work that nasa

779

00:28:11,350 --> 00:28:09,200

is doing now will move to commerce and

780

00:28:13,269 --> 00:28:11,360

the faa and we're seeing it start and

781

00:28:16,789 --> 00:28:13,279

we'll see more of it

782

00:28:18,389 --> 00:28:16,799

you know and from the talent side

783

00:28:20,149 --> 00:28:18,399

there's a number of companies that tell

784

00:28:22,149 --> 00:28:20,159

us how they're having a hard time

785

00:28:23,269 --> 00:28:22,159

holding on to their talent because the

786

00:28:24,630 --> 00:28:23,279

companies are growing in their

787

00:28:26,310 --> 00:28:24,640

neighborhood

788

00:28:27,830 --> 00:28:26,320

and i always thought what an amazing

789

00:28:29,430 --> 00:28:27,840

thing if you're an entrant into this

790

00:28:31,669 --> 00:28:29,440

industry because they're chasing you

791

00:28:34,149 --> 00:28:31,679

people are chasing you around town

792

00:28:36,070 --> 00:28:34,159

and i'm like that's that's an amazing

793

00:28:38,630 --> 00:28:36,080

thing it's kind of i see people that

794

00:28:40,070 --> 00:28:38,640

used to be i used to teach uh used to be

795

00:28:41,909 --> 00:28:40,080

in my classroom

796

00:28:43,990 --> 00:28:41,919

uh 10 plus years ago and they're in

797

00:28:45,990 --> 00:28:44,000

these leadership positions and companies

798

00:28:48,470 --> 00:28:46,000

they're in these leadership positions

799

00:28:50,950 --> 00:28:48,480

within uh within

800

00:28:52,789 --> 00:28:50,960

uh you know the agency frankly in many

801  
00:28:55,190 --> 00:28:52,799  
of the projects that half the shifts of

802  
00:28:56,870 --> 00:28:55,200  
the james webb space telescope at night

803  
00:28:59,750 --> 00:28:56,880  
the night shifts were run by one of my

804  
00:29:02,310 --> 00:28:59,760  
former students as the shift lead and so

805  
00:29:03,909 --> 00:29:02,320  
so i'm just tremendously proud of both

806  
00:29:05,590 --> 00:29:03,919  
what they're achieving this kind of

807  
00:29:08,230 --> 00:29:05,600  
generation that's behind us and i

808  
00:29:09,590 --> 00:29:08,240  
consider it our job as we're opening up

809  
00:29:11,669 --> 00:29:09,600  
that opportunity space both the

810  
00:29:14,070 --> 00:29:11,679  
commercial one but also from the talent

811  
00:29:16,470 --> 00:29:14,080  
perspective to really help the

812  
00:29:18,070 --> 00:29:16,480  
talent pipeline uh but i'm also just uh

813  
00:29:19,430 --> 00:29:18,080

just in awe about the opportunities of

814

00:29:21,750 --> 00:29:19,440

the ones that are just

815

00:29:23,190 --> 00:29:21,760

you know coming out of schools now and

816

00:29:26,149 --> 00:29:23,200

kind of the opportunities that they have

817

00:29:28,870 --> 00:29:26,159

going forward including uh some of these

818

00:29:30,870 --> 00:29:28,880

skill sets such as welding and kind of

819

00:29:35,110 --> 00:29:30,880

manufacturing that are

820

00:29:39,669 --> 00:29:37,510

and what i'd say is um

821

00:29:41,909 --> 00:29:39,679

first of all the spacex budget for fy23

822

00:29:43,830 --> 00:29:41,919

we're pleased with it a lot it's enough

823

00:29:45,990 --> 00:29:43,840

for for us it maybe isn't everything

824

00:29:48,070 --> 00:29:46,000

we'd like to do but it never is um and

825

00:29:50,149 --> 00:29:48,080

it's enough to allow us to to really

826

00:29:52,470 --> 00:29:50,159

look at it and maintain a very broad

827

00:29:55,110 --> 00:29:52,480

portfolio perspective perspective

828

00:29:57,510 --> 00:29:55,120

portfolio as we i talked about sooner um

829

00:29:59,110 --> 00:29:57,520

a key part of this i think is to to

830

00:30:00,870 --> 00:29:59,120

really how do we operate with the

831

00:30:02,870 --> 00:30:00,880

community to ensure in the

832

00:30:05,750 --> 00:30:02,880

innovativeness and creativity as we're

833

00:30:07,430 --> 00:30:05,760

going along and uh so and the more we do

834

00:30:08,470 --> 00:30:07,440

things where we kind of leave open this

835

00:30:10,710 --> 00:30:08,480

trade space

836

00:30:13,190 --> 00:30:10,720

and and and have it have an open thought

837

00:30:14,870 --> 00:30:13,200

of how we do it uh of what what they

838

00:30:16,230 --> 00:30:14,880

might accomplish the eclipse is a great

839

00:30:18,389 --> 00:30:16,240

example of that and the payloads that

840

00:30:19,830 --> 00:30:18,399

are that are there as well uh and

841

00:30:21,669 --> 00:30:19,840

wherever we give something we're not

842

00:30:23,990 --> 00:30:21,679

quite as prescriptive creative things

843

00:30:26,710 --> 00:30:25,590

excellent so we talked a little bit

844

00:30:28,789 --> 00:30:26,720

about how there are so many

845

00:30:30,389 --> 00:30:28,799

opportunities now which i mean as a

846

00:30:32,149 --> 00:30:30,399

young professional myself i definitely

847

00:30:33,750 --> 00:30:32,159

see that i've got friends that are kind

848

00:30:35,430 --> 00:30:33,760

of have all these opportunities when

849

00:30:37,909 --> 00:30:35,440

they graduate which is a fantastic place

850

00:30:39,830 --> 00:30:37,919

for us to be i think as an industry

851  
00:30:41,590 --> 00:30:39,840  
but there are some out here you know

852  
00:30:43,590 --> 00:30:41,600  
perhaps future industry partners that

853  
00:30:45,750 --> 00:30:43,600  
are not involved in artemis right now

854  
00:30:47,909 --> 00:30:45,760  
they want to be part of it so what

855  
00:30:49,830 --> 00:30:47,919  
tactical steps can they take

856  
00:30:52,149 --> 00:30:49,840  
to join this whole mission for artemis

857  
00:30:53,430 --> 00:30:52,159  
and i think uh and jim i'll start with

858  
00:30:54,549 --> 00:30:53,440  
you because i think you mentioned some

859  
00:30:57,269 --> 00:30:54,559  
of that just a little bit in your

860  
00:30:59,669 --> 00:30:57,279  
opening remarks okay sure uh what i

861  
00:31:01,990 --> 00:30:59,679  
would say is probably the first way to

862  
00:31:03,509 --> 00:31:02,000  
that you need in order to get engaged

863  
00:31:05,590 --> 00:31:03,519

you know is is to have a really good

864

00:31:07,990 --> 00:31:05,600

idea and or have something that that you

865

00:31:09,669 --> 00:31:08,000

address a need that's out there and and

866

00:31:12,070 --> 00:31:09,679

you have a prospect prospect for going

867

00:31:13,830 --> 00:31:12,080

to get it then we and then we have a lot

868

00:31:15,830 --> 00:31:13,840

of solicitations across the board here

869

00:31:17,990 --> 00:31:15,840

with that nasa where some of those ideas

870

00:31:19,430 --> 00:31:18,000

can be can be brought out for us that

871

00:31:20,870 --> 00:31:19,440

you know if you're a small business a

872

00:31:23,190 --> 00:31:20,880

great place to start is small business

873

00:31:24,950 --> 00:31:23,200

innovative research uh because because

874

00:31:26,870 --> 00:31:24,960

there's several hundred uh

875

00:31:28,870 --> 00:31:26,880

uh contracts small contracts that we

876

00:31:30,630 --> 00:31:28,880

have for a year to check it out along

877

00:31:31,750 --> 00:31:30,640

with a lot of other solicitations and i

878

00:31:33,350 --> 00:31:31,760

mentioned the tipping point that it's

879

00:31:35,830 --> 00:31:33,360

going now

880

00:31:38,470 --> 00:31:35,840

but and then beyond that um we have ways

881

00:31:40,389 --> 00:31:38,480

to to to have the to communicate with

882

00:31:42,149 --> 00:31:40,399

the community uh the i mentioned the

883

00:31:43,909 --> 00:31:42,159

lunar surface consortium that we have

884

00:31:45,430 --> 00:31:43,919

performed that's a great place that on a

885

00:31:47,669 --> 00:31:45,440

monthly basis you can see what's going

886

00:31:49,350 --> 00:31:47,679

on johns hopkins apl is the lead for

887

00:31:51,190 --> 00:31:49,360

that and so you can find you can readily

888

00:31:52,710 --> 00:31:51,200

find uh your your way to that through

889

00:31:55,110 --> 00:31:52,720

their website and so there's a lot of

890

00:31:57,029 --> 00:31:55,120

interaction in exchange we also from our

891

00:31:58,870 --> 00:31:57,039

standpoint have developed a strategic

892

00:32:00,549 --> 00:31:58,880

technology framework and with that

893

00:32:01,990 --> 00:32:00,559

framework we've identified the the

894

00:32:03,590 --> 00:32:02,000

outcomes that we're trying to achieve

895

00:32:05,830 --> 00:32:03,600

and then the capabilities that we need

896

00:32:07,190 --> 00:32:05,840

to have that have have to in order to

897

00:32:08,789 --> 00:32:07,200

achieve that

898

00:32:10,149 --> 00:32:08,799

and and those are things that we've

899

00:32:12,549 --> 00:32:10,159

we've developed now through our

900

00:32:13,750 --> 00:32:12,559

principal technologies how to put those

901  
00:32:16,549 --> 00:32:13,760  
things into

902  
00:32:18,070 --> 00:32:16,559  
what where is our um desired enhance uh

903  
00:32:20,549 --> 00:32:18,080  
desired uh

904  
00:32:21,830 --> 00:32:20,559  
future to be and our intent is here in

905  
00:32:24,549 --> 00:32:21,840  
the next couple months every couple

906  
00:32:26,310 --> 00:32:24,559  
months is is to release in four sets uh

907  
00:32:27,909 --> 00:32:26,320  
these these activities so so we get

908  
00:32:29,669 --> 00:32:27,919  
feedback from the community hopefully

909  
00:32:30,789 --> 00:32:29,679  
it's a two-way thing so you can see

910  
00:32:32,149 --> 00:32:30,799  
better of what we're thinking from a

911  
00:32:34,389 --> 00:32:32,159  
technology standpoint and also help

912  
00:32:36,950 --> 00:32:34,399  
guide us and so i think there's a very

913  
00:32:40,710 --> 00:32:36,960

broad perspective spectrum but start

914

00:32:42,630 --> 00:32:40,720

with your good idea and start working it

915

00:32:44,070 --> 00:32:42,640

excellent any other ideas thoughts on

916

00:32:45,590 --> 00:32:44,080

how we can get involved you've got

917

00:32:47,669 --> 00:32:45,600

excited people out here in the audience

918

00:32:50,470 --> 00:32:47,679

that want to join in artemis i i would

919

00:32:53,110 --> 00:32:50,480

say we our architecture team for a

920

00:32:55,110 --> 00:32:53,120

number of years now has done some i'll

921

00:32:59,190 --> 00:32:55,120

say forward-leaning engagements with

922

00:33:01,430 --> 00:32:59,200

industry across the board big to small

923

00:33:03,190 --> 00:33:01,440

where we understand where where those

924

00:33:04,310 --> 00:33:03,200

entities are going with the work they'd

925

00:33:05,509 --> 00:33:04,320

like to

926

00:33:08,070 --> 00:33:05,519

pursue

927

00:33:10,870 --> 00:33:08,080

understand how it helps the overall

928

00:33:13,269 --> 00:33:10,880

architecture that we have and and and

929

00:33:16,070 --> 00:33:13,279

figure out where are those opportunities

930

00:33:18,789 --> 00:33:16,080

that we can utilize that technology and

931

00:33:20,870 --> 00:33:18,799

work with jim to figure out calls

932

00:33:23,350 --> 00:33:20,880

that uh that can elicit the things we're

933

00:33:25,990 --> 00:33:23,360

trying to buy down in our architecture

934

00:33:28,789 --> 00:33:26,000

so uh that was that's been led by uh

935

00:33:29,990 --> 00:33:28,799

greg chavers and doug craig uh i know

936

00:33:34,070 --> 00:33:30,000

they're they're

937

00:33:36,789 --> 00:33:34,080

think uh reaching out to them being

938

00:33:38,710 --> 00:33:36,799

proactive um i know that they have a

939

00:33:40,950 --> 00:33:38,720

couple industry uh

940

00:33:42,389 --> 00:33:40,960

interactions uh every year i know we're

941

00:33:44,710 --> 00:33:42,399

thinking about having one this summer

942

00:33:47,509 --> 00:33:44,720

that that's the way to understand here's

943

00:33:50,070 --> 00:33:47,519

what company x wants to pursue how can

944

00:33:51,990 --> 00:33:50,080

we help further that how can we utilize

945

00:33:54,149 --> 00:33:52,000

that much like we do with our critical

946

00:33:56,549 --> 00:33:54,159

international partners too yeah

947

00:33:58,310 --> 00:33:56,559

you know i think to get involved um

948

00:33:59,750 --> 00:33:58,320

the most important thing is a passion

949

00:34:03,029 --> 00:33:59,760

for the work

950

00:34:06,230 --> 00:34:03,039

and then some some great creative ideas

951

00:34:09,349 --> 00:34:06,240

um it's it's been fun to watch the small

952

00:34:12,149 --> 00:34:09,359

companies uh get involved

953

00:34:14,389 --> 00:34:12,159

just like the big companies um you know

954

00:34:16,710 --> 00:34:14,399

in our contracting efforts we've got

955

00:34:19,430 --> 00:34:16,720

requirements that big companies have to

956

00:34:20,790 --> 00:34:19,440

include small companies um so so i

957

00:34:21,669 --> 00:34:20,800

wouldn't um

958

00:34:26,550 --> 00:34:21,679

uh

959

00:34:27,990 --> 00:34:26,560

just a a graduate student right now with

960

00:34:29,829 --> 00:34:28,000

a neat idea

961

00:34:32,149 --> 00:34:29,839

i wouldn't let the fact that i'm a

962

00:34:33,430 --> 00:34:32,159

one-person company frighten me away from

963

00:34:36,069 --> 00:34:33,440

doing the business because if you've got

964

00:34:38,149 --> 00:34:36,079

the passion and you've got the ideas you

965

00:34:40,230 --> 00:34:38,159

can find a way to get built into the

966

00:34:42,310 --> 00:34:40,240

system and become part of what we do in

967

00:34:44,069 --> 00:34:42,320

low earth orbit and what we'll do beyond

968

00:34:45,109 --> 00:34:44,079

low earth orbit

969

00:34:47,190 --> 00:34:45,119

excellent

970

00:34:48,470 --> 00:34:47,200

so i have a question from the audience

971

00:34:50,470 --> 00:34:48,480

now we're going to transition to some of

972

00:34:52,389 --> 00:34:50,480

your questions thanks for sending them

973

00:34:54,470 --> 00:34:52,399

and this one's for you dr z

974

00:34:56,389 --> 00:34:54,480

uh what are the key science objectives

975

00:34:59,190 --> 00:34:56,399

that you want to achieve on the lunar

976  
00:35:00,790 --> 00:34:59,200  
surface beyond 2024.

977  
00:35:03,670 --> 00:35:00,800  
this is our bookends because it's got

978  
00:35:04,870 --> 00:35:03,680  
science in it that's right

979  
00:35:06,630 --> 00:35:04,880  
uh look uh

980  
00:35:08,710 --> 00:35:06,640  
i think the core objective and by the

981  
00:35:10,630 --> 00:35:08,720  
way i'm talking about both what i'm

982  
00:35:12,790 --> 00:35:10,640  
hearing from

983  
00:35:14,710 --> 00:35:12,800  
the national academies you should know

984  
00:35:17,349 --> 00:35:14,720  
next week i will get

985  
00:35:19,670 --> 00:35:17,359  
the strategy uh the the planetary

986  
00:35:21,430 --> 00:35:19,680  
strategy from the national academies i i

987  
00:35:23,829 --> 00:35:21,440  
ask for that not because i don't know

988  
00:35:26,390 --> 00:35:23,839

how to make decisions but i'm not good

989

00:35:28,230 --> 00:35:26,400

in most science so i'm just good in very

990

00:35:30,470 --> 00:35:28,240

little science so basically trading

991

00:35:33,190 --> 00:35:30,480

science against science i really want

992

00:35:35,349 --> 00:35:33,200

another body that is smarter than me uh

993

00:35:37,270 --> 00:35:35,359

to make this and so you should know that

994

00:35:40,069 --> 00:35:37,280

that decadal that we're going to get

995

00:35:42,710 --> 00:35:40,079

actually has as a task the integration

996

00:35:45,349 --> 00:35:42,720

uh or into artemis directly so i just

997

00:35:47,030 --> 00:35:45,359

want to tell everybody even though what

998

00:35:48,150 --> 00:35:47,040

i'm going to tell you is what my belief

999

00:35:50,470 --> 00:35:48,160

is today

1000

00:35:51,510 --> 00:35:50,480

next week i'm getting really important

1001

00:35:52,950 --> 00:35:51,520

guidance

1002

00:35:54,870 --> 00:35:52,960

the highest priority is really focused

1003

00:35:57,190 --> 00:35:54,880

on resources and volatiles both because

1004

00:35:59,190 --> 00:35:57,200

of the science uh that kind of water

1005

00:36:00,950 --> 00:35:59,200

cycle on the surface of mars uh sorry if

1006

00:36:03,750 --> 00:36:00,960

surprise of mood there's one on mars two

1007

00:36:06,310 --> 00:36:03,760

but uh surface on the moon uh is really

1008

00:36:08,950 --> 00:36:06,320

critical i think the other thing is uh

1009

00:36:10,870 --> 00:36:08,960

really the if you want uh understanding

1010

00:36:12,790 --> 00:36:10,880

the history of the earth system and we

1011

00:36:14,550 --> 00:36:12,800

actually think that dating the earth the

1012

00:36:16,310 --> 00:36:14,560

best way of doing that is at the moon we

1013

00:36:18,470 --> 00:36:16,320

have specific areas you want to go take

1014

00:36:20,550 --> 00:36:18,480

measurements that really take kind of

1015

00:36:22,390 --> 00:36:20,560

ambiguities in our kind of chronology

1016

00:36:24,470 --> 00:36:22,400

off the table of course the history of

1017

00:36:26,230 --> 00:36:24,480

the moon is our history so there's

1018

00:36:29,190 --> 00:36:26,240

important signs for that and i think the

1019

00:36:31,589 --> 00:36:29,200

third piece is really utilizing the moon

1020

00:36:32,950 --> 00:36:31,599

uh kind of in its environment as to do

1021

00:36:34,790 --> 00:36:32,960

measurements that otherwise are not

1022

00:36:36,310 --> 00:36:34,800

possible i want to refer back to the

1023

00:36:38,390 --> 00:36:36,320

lucid instrument i already described

1024

00:36:40,310 --> 00:36:38,400

that uses the radio quiet regions so

1025

00:36:41,510 --> 00:36:40,320

those are the three that i would focus

1026

00:36:42,630 --> 00:36:41,520

on

1027

00:36:44,870 --> 00:36:42,640

thank you

1028

00:36:46,310 --> 00:36:44,880

so another question from our audience

1029

00:36:47,589 --> 00:36:46,320

with international collaboration

1030

00:36:49,510 --> 00:36:47,599

missions such as james webb space

1031

00:36:51,109 --> 00:36:49,520

telescope and other successful stories

1032

00:36:53,349 --> 00:36:51,119

of us all coming together around

1033

00:36:55,589 --> 00:36:53,359

important missions do you see european

1034

00:36:57,750 --> 00:36:55,599

space partners and more global space

1035

00:37:01,270 --> 00:36:57,760

partners also embracing and shaping that

1036

00:37:04,870 --> 00:37:03,270

yeah i guess i'll start

1037

00:37:08,230 --> 00:37:04,880

those international partners i mentioned

1038

00:37:11,750 --> 00:37:08,240

earlier are absolutely critical to us

1039

00:37:12,950 --> 00:37:11,760

and and the agencies that that we

1040

00:37:15,750 --> 00:37:12,960

partner with

1041

00:37:17,349 --> 00:37:15,760

have an industry that they rely on to uh

1042

00:37:19,589 --> 00:37:17,359

to build that hardware

1043

00:37:21,430 --> 00:37:19,599

and i would expect that innovation i

1044

00:37:23,510 --> 00:37:21,440

think i wrote it down thomas the

1045

00:37:25,030 --> 00:37:23,520

innovative flywheel that you you

1046

00:37:28,150 --> 00:37:25,040

mentioned earlier every time i listen to

1047

00:37:30,230 --> 00:37:28,160

thomas i learned something um

1048

00:37:32,790 --> 00:37:30,240

is is spinning just as well in those

1049

00:37:34,950 --> 00:37:32,800

other countries and and seeing the way

1050

00:37:36,950 --> 00:37:34,960

the space economy has taken off i would

1051  
00:37:38,950 --> 00:37:36,960  
expect that that commercial and i think

1052  
00:37:41,349 --> 00:37:38,960  
you're seeing it now that commercial to

1053  
00:37:42,310 --> 00:37:41,359  
roll out of out of that that effort as

1054  
00:37:43,750 --> 00:37:42,320  
well

1055  
00:37:45,670 --> 00:37:43,760  
so one of the things that i want to talk

1056  
00:37:47,190 --> 00:37:45,680  
about that i think

1057  
00:37:48,630 --> 00:37:47,200  
it's just that there's a lot of learning

1058  
00:37:51,829 --> 00:37:48,640  
ahead of us

1059  
00:37:53,109 --> 00:37:51,839  
and i don't think i certainly didn't

1060  
00:37:54,790 --> 00:37:53,119  
want to give the impression that we

1061  
00:37:56,630 --> 00:37:54,800  
figured i figured it out i don't want to

1062  
00:37:58,470 --> 00:37:56,640  
speak for my colleagues let me give you

1063  
00:38:00,230 --> 00:37:58,480

one of the examples it's really clear

1064

00:38:02,630 --> 00:38:00,240

that the entrepreneurial ecosystem just

1065

00:38:05,109 --> 00:38:02,640

if you look at just sheer amount of uh

1066

00:38:07,829 --> 00:38:05,119

you know venture capital or kind of

1067

00:38:10,470 --> 00:38:07,839

expanded in the united states by far uh

1068

00:38:12,230 --> 00:38:10,480

eclipses where what happens elsewhere so

1069

00:38:14,310 --> 00:38:12,240

what that does it creates kind of

1070

00:38:15,990 --> 00:38:14,320

tension so we of course

1071

00:38:19,030 --> 00:38:16,000

our international partners are dear to

1072

00:38:20,630 --> 00:38:19,040

us and and uh we love working with them

1073

00:38:22,470 --> 00:38:20,640

on the missions two-thirds of science

1074

00:38:24,710 --> 00:38:22,480

missions have international partnership

1075

00:38:27,349 --> 00:38:24,720

all of the core kind of elements that

1076

00:38:29,349 --> 00:38:27,359

that we're doing have them and we think

1077

00:38:31,270 --> 00:38:29,359

that makes us stronger but what we need

1078

00:38:32,950 --> 00:38:31,280

to figure out now is how do we make sure

1079

00:38:34,790 --> 00:38:32,960

that in fact the

1080

00:38:36,550 --> 00:38:34,800

industries in these other partnerships

1081

00:38:39,109 --> 00:38:36,560

wherever they are whether in europe in

1082

00:38:41,990 --> 00:38:39,119

japan whether they're elsewhere that

1083

00:38:43,270 --> 00:38:42,000

they too cannot find kind of

1084

00:38:45,589 --> 00:38:43,280

support

1085

00:38:47,430 --> 00:38:45,599

without really if you if you want taking

1086

00:38:48,630 --> 00:38:47,440

energy out of the commercial ecosystem

1087

00:38:50,069 --> 00:38:48,640

i'll give you an example just so you

1088

00:38:51,510 --> 00:38:50,079

know what i'm talking about

1089

00:38:53,030 --> 00:38:51,520

we could be working with every

1090

00:38:55,190 --> 00:38:53,040

international partner and creating

1091

00:38:57,750 --> 00:38:55,200

agreements to fly their instruments to

1092

00:38:59,430 --> 00:38:57,760

the moon using commercial lunar payload

1093

00:39:01,270 --> 00:38:59,440

services i think that would be a

1094

00:39:03,589 --> 00:39:01,280

horrific mistake

1095

00:39:04,950 --> 00:39:03,599

because what i just do is i destroy part

1096

00:39:06,470 --> 00:39:04,960

of the market

1097

00:39:09,030 --> 00:39:06,480

uh for the commercial lunar payload

1098

00:39:11,430 --> 00:39:09,040

surfaces the kind of a freak a less a

1099

00:39:14,630 --> 00:39:11,440

market with less friction as one where

1100

00:39:16,790 --> 00:39:14,640

over time that commercial you know

1101

00:39:18,470 --> 00:39:16,800

our international partners say hey i'm

1102

00:39:19,510 --> 00:39:18,480

going to work with this company

1103

00:39:22,310 --> 00:39:19,520

and go

1104

00:39:24,230 --> 00:39:22,320

work with them directly so how we get

1105

00:39:25,990 --> 00:39:24,240

from where we are today we're perfectly

1106

00:39:28,069 --> 00:39:26,000

excited to have these discussions but

1107

00:39:30,230 --> 00:39:28,079

how do we get to this world that's much

1108

00:39:32,230 --> 00:39:30,240

more seamless and kind of without

1109

00:39:33,670 --> 00:39:32,240

boundary kind of like the commercial

1110

00:39:35,270 --> 00:39:33,680

entities are something we're still

1111

00:39:37,109 --> 00:39:35,280

learning

1112

00:39:37,829 --> 00:39:37,119

excellent

1113

00:39:40,470 --> 00:39:37,839

so

1114

00:39:42,710 --> 00:39:40,480

as we kind of i guess reset tai bo on

1115

00:39:44,230 --> 00:39:42,720

this conversation we started with

1116

00:39:46,390 --> 00:39:44,240

talking a little bit about what artemis

1117

00:39:48,230 --> 00:39:46,400

really is what artemis means and we've

1118

00:39:49,990 --> 00:39:48,240

detailed some really important pieces of

1119

00:39:51,750 --> 00:39:50,000

the partnerships the talent you know all

1120

00:39:53,670 --> 00:39:51,760

the resources but what i want to

1121

00:39:55,750 --> 00:39:53,680

challenge us to do just to kind of close

1122

00:39:56,790 --> 00:39:55,760

out our panel is to fast forward a few

1123

00:39:59,430 --> 00:39:56,800

decades

1124

00:40:01,670 --> 00:39:59,440

and look to the future so if artemis as

1125

00:40:03,510 --> 00:40:01,680

we understand it today all goes as

1126

00:40:05,670 --> 00:40:03,520

planned what do you think the space

1127

00:40:08,950 --> 00:40:05,680

economy looks like maybe 20 years from

1128

00:40:13,670 --> 00:40:10,870

uh i guess i'll go first and they'll

1129

00:40:15,829 --> 00:40:13,680

improve on any answer i come up with um

1130

00:40:18,870 --> 00:40:15,839

i i think i see it evolving

1131

00:40:21,430 --> 00:40:18,880

much like low earth orbit has

1132

00:40:22,470 --> 00:40:21,440

our access to low earth orbit to space

1133

00:40:25,829 --> 00:40:22,480

station

1134

00:40:27,510 --> 00:40:25,839

is now a service i would expect us

1135

00:40:29,829 --> 00:40:27,520

to have

1136

00:40:32,069 --> 00:40:29,839

built the sustainability that pam talked

1137

00:40:35,030 --> 00:40:32,079

about on the lunar surface

1138

00:40:37,670 --> 00:40:35,040

that allows us to

1139

00:40:40,790 --> 00:40:37,680

access the lunar surface in a commercial

1140

00:40:43,430 --> 00:40:40,800

way as well our job at nasa is to not

1141

00:40:45,349 --> 00:40:43,440

hold on uh hold on to things many folks

1142

00:40:47,750 --> 00:40:45,359

say why are we doing services for

1143

00:40:49,750 --> 00:40:47,760

landers because we we don't want to own

1144

00:40:51,589 --> 00:40:49,760

that forever we want to use that as a

1145

00:40:53,990 --> 00:40:51,599

service so that we're pushing the next

1146

00:40:55,589 --> 00:40:54,000

boundary so in 20 years i'm hopeful that

1147

00:40:57,990 --> 00:40:55,599

there is some kind of infrastructure on

1148

00:41:00,230 --> 00:40:58,000

the lunar surface that is available to

1149

00:41:02,470 --> 00:41:00,240

commercial entities that is used by

1150

00:41:05,430 --> 00:41:02,480

commercial entities that we still use

1151  
00:41:08,150 --> 00:41:05,440  
but not as the the sole owner and we are

1152  
00:41:10,309 --> 00:41:08,160  
pushing on our way to mars if that's the

1153  
00:41:14,309 --> 00:41:10,319  
case then there's an economy there that

1154  
00:41:16,710 --> 00:41:14,319  
we have been a part of creating

1155  
00:41:19,030 --> 00:41:16,720  
yeah um you know it's always fraught

1156  
00:41:23,030 --> 00:41:19,040  
with peril to try and predict the future

1157  
00:41:24,710 --> 00:41:23,040  
but um what i see is is like jim said

1158  
00:41:27,510 --> 00:41:24,720  
what we've got going on in leo right now

1159  
00:41:29,030 --> 00:41:27,520  
will move out to cis-lunar space

1160  
00:41:31,030 --> 00:41:29,040  
and we'll see

1161  
00:41:32,630 --> 00:41:31,040  
private missions that that go to the

1162  
00:41:34,390 --> 00:41:32,640  
lunar surface

1163  
00:41:36,790 --> 00:41:34,400

i think we'll see

1164

00:41:38,870 --> 00:41:36,800

some people that go there for

1165

00:41:41,270 --> 00:41:38,880

private science reasons or to explore

1166

00:41:43,589 --> 00:41:41,280

for resources we'll see missions that

1167

00:41:45,109 --> 00:41:43,599

aren't driven by government requirements

1168

00:41:47,910 --> 00:41:45,119

but they're driven by private

1169

00:41:49,910 --> 00:41:47,920

requirements and at some point 20 years

1170

00:41:50,950 --> 00:41:49,920

is probably a little too soon but at

1171

00:41:53,430 --> 00:41:50,960

some point we're going to see

1172

00:41:55,510 --> 00:41:53,440

exploration missions that are driven by

1173

00:41:57,030 --> 00:41:55,520

uh corporations on earth rather than by

1174

00:41:58,630 --> 00:41:57,040

the government

1175

00:41:59,990 --> 00:41:58,640

and i think there's important

1176

00:42:00,950 --> 00:42:00,000

transitions that are really hard to

1177

00:42:03,109 --> 00:42:00,960

predict

1178

00:42:05,349 --> 00:42:03,119

but are already at the horizon now the

1179

00:42:06,870 --> 00:42:05,359

availability of big launch

1180

00:42:08,309 --> 00:42:06,880

large launch systems whether it's the

1181

00:42:10,470 --> 00:42:08,319

one that you're you talked about the

1182

00:42:12,790 --> 00:42:10,480

beginning uh some of the commercial

1183

00:42:14,550 --> 00:42:12,800

options fundamentally change how we do

1184

00:42:17,430 --> 00:42:14,560

things you know standing in front of the

1185

00:42:19,589 --> 00:42:17,440

uh ariane 5 with the james webb space

1186

00:42:21,750 --> 00:42:19,599

telescope on it uh 10 billion dollars of

1187

00:42:23,510 --> 00:42:21,760

investment you know like i don't wish

1188

00:42:25,910 --> 00:42:23,520

that on another person necessarily and

1189

00:42:28,069 --> 00:42:25,920

the ariane 5 team did such an amazing

1190

00:42:30,550 --> 00:42:28,079

job but the question is how do we kind

1191

00:42:32,630 --> 00:42:30,560

of transfer you know a future kind of in

1192

00:42:35,430 --> 00:42:32,640

this environment how do we create

1193

00:42:38,150 --> 00:42:35,440

solutions for advanced telescopes for uh

1194

00:42:40,630 --> 00:42:38,160

earth observing systems that really use

1195

00:42:44,069 --> 00:42:40,640

these these kind of tool sets that that

1196

00:42:46,550 --> 00:42:44,079

we've talked about uh to me i think uh a

1197

00:42:49,190 --> 00:42:46,560

significant fraction of signs will move

1198

00:42:51,990 --> 00:42:49,200

in that space uh and our job is of

1199

00:42:53,030 --> 00:42:52,000

course that as an agency is to uh first

1200

00:42:55,190 --> 00:42:53,040

both

1201

00:42:57,270 --> 00:42:55,200

utilize that but also focus on the

1202

00:42:59,750 --> 00:42:57,280

leading edge and trying to make sure

1203

00:43:02,230 --> 00:42:59,760

that we build i hope 20 years from now a

1204

00:43:04,630 --> 00:43:02,240

spacecraft that goes to other stars

1205

00:43:07,430 --> 00:43:04,640

right and i mean of course we need to do

1206

00:43:09,510 --> 00:43:07,440

that we have nuclear systems that are

1207

00:43:12,230 --> 00:43:09,520

really providing power

1208

00:43:14,309 --> 00:43:12,240

in many as places and also propulsion in

1209

00:43:16,390 --> 00:43:14,319

every kind of orders of magnitude above

1210

00:43:18,150 --> 00:43:16,400

what we currently have and so so it's

1211

00:43:19,030 --> 00:43:18,160

these things that we should be focused

1212

00:43:21,510 --> 00:43:19,040

on

1213

00:43:22,790 --> 00:43:21,520

yeah and what i'd say is first of all i

1214

00:43:24,550 --> 00:43:22,800

hope there's a rough parallel with the

1215

00:43:26,470 --> 00:43:24,560

airline industry

1216

00:43:28,710 --> 00:43:26,480

that we start seeing that especially in

1217

00:43:29,510 --> 00:43:28,720

in in the places where it's more natural

1218

00:43:35,430 --> 00:43:29,520

and

1219

00:43:37,430 --> 00:43:35,440

that that there's some technology

1220

00:43:39,829 --> 00:43:37,440

advancements we can still

1221

00:43:41,349 --> 00:43:39,839

engage in like we do with their armd

1222

00:43:42,710 --> 00:43:41,359

with our research organization

1223

00:43:45,030 --> 00:43:42,720

aeronautics

1224

00:43:47,430 --> 00:43:45,040

but but that too largely it's a service

1225

00:43:49,510 --> 00:43:47,440

thing and we we set our attention on the

1226

00:43:51,109 --> 00:43:49,520

next great thing and i i don't think in

1227

00:43:52,630 --> 00:43:51,119

20 or 40 years we're going to run out of

1228

00:43:54,230 --> 00:43:52,640

next great things

1229

00:43:56,150 --> 00:43:54,240

and but we'll go farther and further in

1230

00:43:58,470 --> 00:43:56,160

our exploration we'll we'll leave this

1231

00:43:59,910 --> 00:43:58,480

solar system and we'll go beyond

1232

00:44:01,349 --> 00:43:59,920

outstanding all right so i'm going to

1233

00:44:03,030 --> 00:44:01,359

bring us back from the future we're here

1234

00:44:04,870 --> 00:44:03,040

today in colorado springs or if you're

1235

00:44:06,309 --> 00:44:04,880

online with us virtually

1236

00:44:07,829 --> 00:44:06,319

so i want to thank you all of our

1237

00:44:09,750 --> 00:44:07,839

distinguished panelists for the

1238

00:44:11,670 --> 00:44:09,760

wonderful discussion i think the future

1239

00:44:13,109 --> 00:44:11,680

is bright in space and artemis just

1240

00:44:15,670 --> 00:44:13,119

shines so brightly

1241

00:44:16,950 --> 00:44:15,680

thank you all for joining us and

1242

00:44:35,500 --> 00:44:16,960

hope you have a wonderful rest of your